

# Public services restructuring and modernisation through effective social dialogue and human resources management

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# Project aims and objectives

- Gather information on nature of restructuring in public services and the way change has been managed through social dialogue and human resource management
- Facilitate the exchange of good and "bad" practices
- Improve social dialogue on managing change and dialogue between cross sectoral and sectoral partners
- Follow up orientations for reference on managing change



# Coverage

- Countries: EU-27 (background), France, UK, Denmark, Sweden, Poland, Italy (detail)
- Sectors: Postal, electricity, railways, public administration, health, education



# **Project partners**

 CEEP national sections (France, UK, Denmark, Sweden, Poland, Italy)

 Sectoral employers federations: PostEurop, CEMR, HOSPEEM, CER, Eurelectric



### **Project phases and methodology**

Three main phases can be identified

- Background research
- Transnational seminars
- Final conference



#### Research

- Rationale for restructuring/modernisation
- Nature of restructuring (organisational, structural, contracting out, PPP etc)
- Impact on quantity and quality of employment
- Impact on HR management and social dialogue
- Public service's satisfaction



### **Transnational seminars**

| Paris   | London  | Copenhagen  |
|---|---|---|
| March 2007  | May 2007  | September 2007  |
| Sectors:  | Sectors:  | Sectors:  |
| Postal, Electricity,<br>Railways  | Healthcare, Central Public Administration                                 | Local Public Administration, Education                                    |
| Participants: CEEP members and concerned sectoral employers organisations | Participants: CEEP members and concerned sectoral employers organisations | Participants: CEEP members and concerned sectoral employers organisations |



# Closing conference

- November 2007, Brussels
- Invited participants: CEEP members, project partners, ETUC, concerned ETUC federations, representative of EU institutions
- Presentation of research
- Sectoral workshops
- Presentation of lessons learned
- Concluding remarks and follow up