#### **Social Dialogue Committee – Cleaning Industry**

Working Group session/ Brussels /7th March 2018



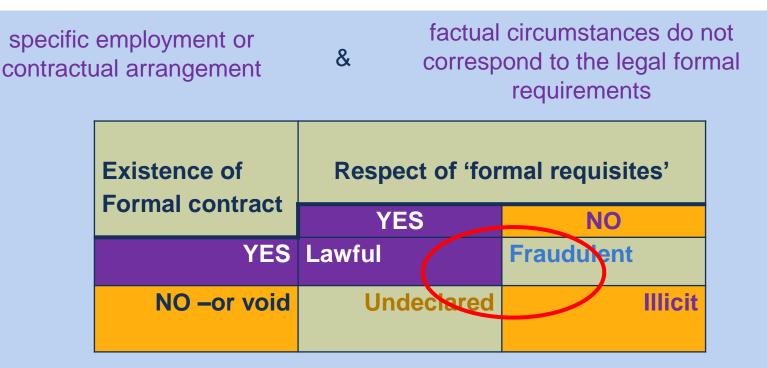
# **Exploring fraudulent forms**of contracting work in Europe

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#### **Definition/ fraud**



Limit: legalistic approach



#### **Fraudulent practices**

**Drivers** 

Flexibilisation
Avoiding taxes
Labour rights
and obligations

Contractual form used and abused	Key features of the standard Employment relation that are avoided or disguised			
abusca	Subordinate	Permanent	Direct	
Self-employment and				
freelance work	Υ	Υ		
Fixed-term employment				
		Υ		
Posting of workers				
	Υ		Υ	
Temporary agency work				
		Υ	Υ	
Apprenticeships and				
traineeships	Υ	Υ		
Contractual relationship				
between companies			Υ	
On-call, casual and				
seasonal work		Υ		

Source: Exploring fraudulent forms of contracting work and self-employment, Eurofound (2016)





# Fraudulent contracting of work in Europe



7 predominant fraudulent contracting of work

features

 Domestic fraud prevails but also abuses of cross borders sub contracting and TAW

Enablers

 unclear definition/ fragmentation of monitoring/ lack of cooperation business + workers

Policy

 Complexity/ underused and underdeveloped role of social dialogue/ Displacement risk



Uneven and not agreed assessment by social partners

#### **WC & Business competition**

Enabling factors

- Fraud : rarely the result of an employee's choice;
- Institutional conditions and sector specific dynamics

working and employment conditions

- Difficult distinguishing consequences for working conditions between precarious work and fraud:
- Negative effects not strictly or exclusively linked to one particular fraud

inequality

- Expansion of some fraud practices towards new groups of workers
- Workers in a more vulnerable position, notably migrants, but also young workers or adult workers

business competition

• Negative effects on business competition only highlighted in particular cases



#### **WC & Business competition**

Concerns

Limitations of labour inspectorates

Exploration

Clarification of legal framework

Issues

- unwished effects of some policies of fraud
- Few collective bargaining/ social dialogue initiatives

Social partners  Several TU initiatives: reporting websites, campaigns, guidance's



# Sectoral approaches

	Posting of workers	(Cross-border) artificial arrangements of firms	Self- employment	Other non-standard contracts
Road Haulage	Non-declared posting (e.g. in case of cabotage)	Letter box companies established abroad, false habitual place of work	Bogus self- employment	
Con- struction	False posting (self- employment), non-declared posting	Subcontracting to bogus firms/ letter box companies	(Cross- border) Bogus self- employment	
Industrial Cleaning		Subcontracting to bogus firms	Bogus self- employment	unlawful use of non- standard employment contracts; intentional non-fulfillment of client's contract

#### **Sectoral characteristics**

	RD Haulage	Construction	Industrial Cleaning
Key characteristics	Strong	Abuse of POW	Abuse of NS
	international		contracts
	competition		Illicit practices
Sub contracting	Multilevel + Cross	LBC	As a consequence
Contracting	border intermediary	Posting of SE	of outsourcing &
			competitive
			tendering
Digital	On line freight		New technical
	exchanges		devices for
	Integrators		organising work
	development		Multiservices
	·		companies
Issues	Scattered nature of	Difficult to	Weak workers
	nationally based	reclassified	positions
	inspection bodies	Impacts on	
		workers H&S+	
		Wages	

#### **Industrial Cleaning: Important sector**

#### Growing through outsourcing

- Market
  - Market penetration increasing: 43% (89) to 65% (14)
  - More global and integrateCrisis
- Crisis /recession proof
  - But increase pressure on costs
- Business structure
  - Polarisation
  - 91% SMEs < 50/ market share dominated but very few MNC /large companies (1,4% companies > 500)
- Labour intensive sector
  - 75% of sector's workforce: women; low levels of qualification; 70% work part time; high incidence of migrant workers

Labour costs are key

Lowest bid tend to win



### 1) abusing Flexible Employment relations

ZHC	FI	Legal but systematic
Work -try -out contracts	FI	Abusing WH Probation period
PT Minimally employed workers	AT	18h max/week Transfer payment to unemployment insurance 'Social fraud'
PT	FI	Control allottement of WH



## 2) Illicit practices (beyond fraud)

Circumvention Pay processes	AT	Pay piece work rates (ex window cleaners) Not in sector collective agreement
Circumvention WT regulation	ES	PT & extending WH Authorised throough agreement with the employer Extra hours mostly undeclared
Misclassification of workers	ES	'cleaner' instead of 'specialist cleaner'



#### 3) Disguising subordination/autonomy

BSE	AT	On line placement agency in Vienna Lower end of the subcontracting chain placing SE in DE = de facto employer
Multiservices company	ES	Not TAW No wage, H&S regualtion 34% in cleaning Misuse of contract for specific jobs and services



# Responses

EU	EU Directive	Public procurement (D 2014/24/EU) costs + quality = MEAT 2016 application
	EU-Social partners	(UNI Europa-EFCI) guide "Selecting Best Value" → promoting responsible contractor policy for the cleaning sector Joint position on EU UDW platform
National level	AT	Law anti wage and social dumping (2011/2017) Social fraud in construction and elsewhere Subcontracting to bogus companies more difficult TU campaign for
	FI	'Contractor's obligation and liability' Act 2006 Only one level/from construction to all sectors
	ES	Reducing volatility of jobs: job guarantee in case of change of contracted companystipulated in CA
Self- organised /civil society	ES FI	Las Kellys (ESP) representing interests of maids in hotel and tourism sector;  Operation Steady Job (FI): campaigning for the abolition of Zero-bour-contracts

# **Policy pointers**

- 1) Holistic responses: Regulation + Enforcement
  - Risk of 'displacement' of fraudulent practices
  - Fragmented monitoring
- 2) Involving all actors
  - SP underused / SD underexploited
  - National and foreign
  - Various fields: labour /taxes /social security /migration /customs
- 3) Supporting Workers
  - Representation
  - Voice + negotiation
- 4) EU initiatives
  - Regulation
    - Public procurement
    - Subcontracting chains
  - Transnational Cooperation

**Dynamic** 

Zoom in + out



#### https://www.eurofound.europa.eu/topic/fraudulent-work



Many thanks



#### **Outputs**





WORKING PAPER

Eurofound

Fraudulent Contracting of Work: Construction Sector

Fraudulent Contracting of Work: Industrial Cleaning Sector

Fraudulent Contracting of Work: Road Haulage Sector



